

Disclaimer

This presentation was prepared and circulated to release information regarding the company's business performance to shareholders and investors prior to the completion of auditing for the period of the third quarter of 2025. As figures in this presentation are based on unaudited financial statements, certain contents may be subject to modification in the course of auditing process.

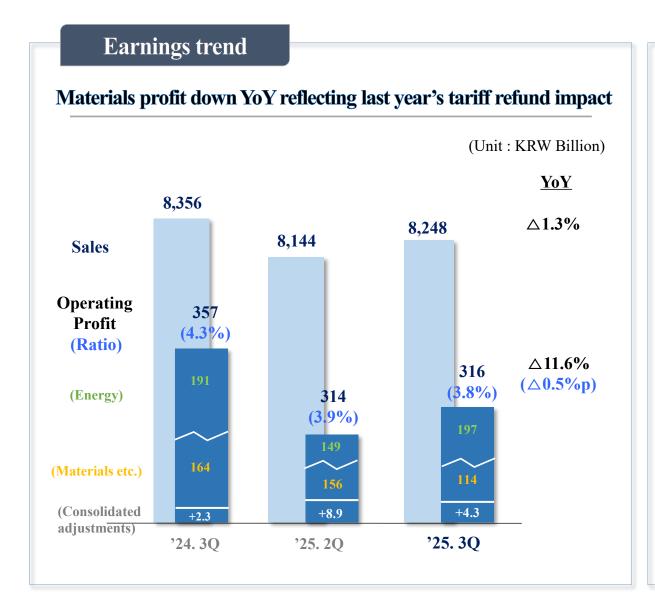
This presentation contains forecasts related to the business, financial performance and results of the company and/or the industry in which it operates. The forward-looking statements set forth herein concern future circumstances and results and other statements that are not historical facts and are solely opinions and forecasts which are uncertain and subject to risks. Therefore, the recipients of this presentation shall be aware of that the forward-looking statements set forth herein may not correspond to the actual business performance of the company due to changes and risks in business environments and conditions.

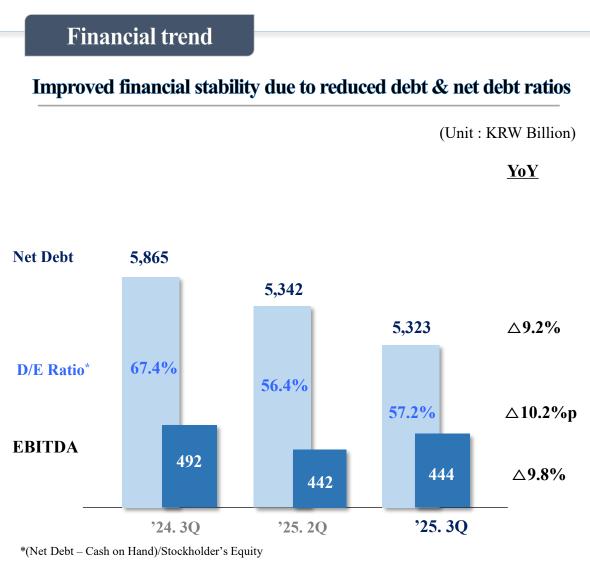
The sole purpose of this presentation is to assist persons in deciding whether they wish to proceed with certain investments to the company.

The company does not make any representation or warranty, expressly or impliedly, as to the accuracy and completeness of this presentation or of the information contained herein and shall not have any liability for the information contained in this presentation.



I. '25.3Q Results





I. '25.3Q Results – Energy

Higher upstream & pwr gen. profit driven by Senex's new gas processing facility & summer heatwave

E & P

Biz. Performance

(KRW billion)		'24. 3Q	'25. 2Q	'25. 3Q	YoY(%)
Myanmar Sales		164	202	150	△8.7
gas field	Operating profit	108	140	90	△16.7
SENEX	Sales	67	90	105	+57.2
	Operating profit	10	10	27	+164.4

KPI

Sales volume (bcf)	'24. 3Q	'25. 2Q	'25. 3Q	YoY(%)
Myanmar gas field	43.1	43.1	42.9	△0.5
SENEX	6.2	8.0	9.2	+48.4

Major Changes

- Myanmar: Profit decrease due to lower cost recovery ratio
- SENEX: Gradual ramp-up of new production facilities boosting sales and profit

Terminal · Pwr Generation

Biz. Performance

(KRW b	'24. 3Q	'25. 2Q	'25. 3Q	YoY(%)	
T	Sales	40	33	42	+6.1
Terminal	Operating profit	17	10	16	△7.7
Power	Sales	693	480	488	△29.5
Generation	Operating profit	64	14	66	+3.5

KPI

(%)	'24. 3Q	'25. 2Q	'25. 3Q	YoY(pt)	
Terminal	55.4	46.9	47.0	△8.4	
turnover rate	33.4	10.7	77.0		
Generation	50.0	26.6	26.6	△13.4	
utilization rate	50.0	36.6	36.6	△13.4	

Major Changes

- Terminal: Lower settlement income from customers, but decline offset by higher lease and LPG vaporization sales
- Pwr. Gen: Improved earnings from higher capacity payments due to heatwave and cost-saving initiatives

I. '25.3Q Results – Material

Earnings recovery from EUR appreciation despite weak raw material demand & continued profit in EV motor core

Material

Biz. Performance

(KRW	(KRW Billion)		'25. 2Q	'25. 3Q	YoY(%)
C4 a a l	Sales	3,860	3,678	3,774	△2.2
Steel	Operating profit	64	85	67	+5.1
Materials & Bio Resources	Sales	2,312	2,117	2,140	△7.4
	Operating profit	25	15	20	△22.8

Major Changes

- Steel: Earnings increased due to EUR appreciation against USD despite U.S. tariffs and EU quota exhaustion
- Materials & Bio: Profitability declined due to sluggish market conditions in steel raw materials and chemicals

EV Motor core*

*POSCO Mobility Solution motor core biz.

Biz. Performance

(KRW Billion)		'24. 3Q	'25. 2Q	'25. 3Q	YoY(%)
EV	Sales	72	93	92	+28
Motor core	Operating profit	△2	7	7	Turned to profit

KPI

(10K Units)		'24. 3Q	'25. 2Q	'25. 3Q	YoY(%)
EV	Domestic sales	34.9	44.9	47.5	+36.1
Motor core	Overseas sales	8.2	9.5	8.6	+4.9
Sum		43.1	54.4	56.1	+30.2

Major Changes

- EV demand decline offset by increased HEV sales, driving overall revenue growth
- Profitability improved through low-cost structure via process/loss rate optimization and fixed cost reduction



I. '25.3Q Results

II. Key developments

APPENDIX



II. Key development – Energy

Energy biz. expansion through vertical & horizontal integration across entire V/C

[UP] Tripling production of Senex

Production expansion status

- Two new gas processing facilities completed and fully operational (Unit 1: Feb 2025, Unit 3: Jul 2025)
- Remaining gas processing facility (Unit 2) under commissioning and expected to start operation in mid-October

<New gas processing facilities (Units 1 & 2)>



< New gas processing facility (Unit 3)>



After initial supply of increased volume (Feb 2025), gradual production ramp-up will continue
 * Long-term contract demand secured (151 PJ, as of Jun 2024)

Rising gas production supporting revenue & operating profit growth

- Production expected to increase 33% and gas sales 38% in '25 compared to '23
- Tripling production expected to generate more than threefold earnings

[MID] Gwangyang terminal 2 expansion

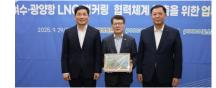
Overall completion of Gwangyang LNG Terminal Units 7–8 at 70.7%

- Overview: Total capacity 400Kkl; LNG vessel berth for 270Kkl ships; bunkering berth for 20Kkl vessels
- Status: Internal tank construction underway; on track for completion in 3Q 2026
- Plan: Stable earnings via long-term contracts, terminal-based business expansion, and gas value chain growth through P-group synergies.

[MID] 2 MOUs signed for LNG bunkering promotion

Biz. agreement w/ Korea Southern Power & Yeosu Port Authority ('25.9)

- Joint cooperation to promote LNG bunkering business
- Korea Southern Power: Discuss LNG supply for dedicated vessels (2H 2027)
- Yeosu Port Authority : Discuss LNG bunkering infrastructure at Yeosu/Gwangyang ports
- First public-private collaboration
- Coordinate operations and secure government approvals



Enhance competitiveness & secure future markets via V/C expansion & new biz.

[EV Motor core] Completion of Mexico plant 2 & new Poland plant

- Mexico: Plant 2 completed in Sep.; mass production started in Oct.
- Combined capa. of plants 1,2 exceeds 3.5M units/yr; orders secured for 2.5M units by '30
- Production focus: Plant 1 on EVs, Plant 2 on HEVs; establishing multi-model production system
- Poland: New plant under construction (equipment/system setup) for mass production in October
- Commercial production scheduled for Feb 2026; total capacity 1.2M units
- Expand operational volume with customer-tailored cost/technology solutions (low-cost new technologies, key drivetrain component packages)

Achieve global sales target of 7.5M units through early stabilization of domestic & overseas operations

Market leadership through enhanced R&D and cost-competitive motor cores

1017 1124	Production	Sup	ply	Orders		
10K Units	Production	'24	~'25.3Q	'26	'27	'30
Confirmed	Domestic	143	131	208	234	163
production &	Overseas	45	38	163	269	355
orders	Total	188	169	371	503	518
Under	Domestic	-	-	-	6	34
negotiation	Overseas	-	-	-	68	262

[Rare Earths] Business development MOU signed

- Laid foundation for integrated rare earths & permanent magnet production complex in the U.S.
- MOU w/U.S. Re Element Technologies (Sep '25) to enhance rare earth supply chain
- Bilateral government consultations on building a fully integrated local $\ensuremath{V/C}$







- Securing rare earth supply chain thru. off-take agreements with N.American & S.E. Asian rare earth companies
- Approx. 11K tons+ α for domestic & global permanent magnet supply

[Nuclear Fuel] MOU signed for new business

- 2 nuclear fuel MOUs signed, establishing basis for biz. entry
- Signed trilateral MOU with U.S. Centrus Energy and Korea Hydro & Nuclear Power('25.8)
- Joint investment & enriched uranium off-take
- Signed MOU w/ Korea Atomic Energy Research Institute (KAERI)('25.9)
- Discuss nuclear fuel supply cooperation and acquire capabilities through technology transfer for fuel fabrication

Q & A



I. '25.3Q Results

II. Key developments

APPENDIX



Income Statement

ДZD	W Dilliam)		202	24		2024		2025		YoY
(KK	W Billion)	1Q	2Q	3Q	4Q	2024	1Q	2Q	3Q	(%)
Salo	es	7,761	8,282	8,356	7,942	32,341	8,154	8,144	8,248	△1.3%
Ope	Sum	265	350	357	145	1,117	270	314	316	△11.6%
Operating Profit	Material	127	150	163	66	499	135	156	114	△30.4%
rofit	Energy	139	200	195	79	618	135	149	197	+3.4%
((Ratio)	3.4%	4.2%	4.3%	1.8%	3.5%	3.3%	3.3% 3.9% 3.8%		△0.1%pt
Oth Pro	ier fit/Loss	△20	△83	△43	△265	△410	△4	△187	△51	+18.2%
Pro Bef	fit ore Tax	246	267	314	△120	707	267	127	265	△15.7%
Inc	ome Tax	63	78	76	△13	203	63	36	55	△28.0%
Net	Income	183	190	238	△107	503	204	91	210	△11.7%

Balance Sheet

031	2Q 17,211	3Q 17,335	4Q 17,336	1Q 17,328	2Q 16,956	3Q	(%)
	17,211	17,335	17,336	17,328	16 056	15 200	
16				,	10,730	17,388	0.3%
	912	954	1,057	1,210	1,245	1,083	13.5%
40	4,377	4,386	4,183	3,995	3,878	4,175	-4.8%
39	10,217	10,044	9,987	10,001	9,683	9,975	-0.7%
81	2,346	2,215	2,098	2,280	2,226	2,232	0.8%
10	5,876	5,865	5,894	5,529	5,342	5,323	-9.2%
592	6,994	7,291	7,350	7,327	7,270	7,413	1.7%
1%	71.0%	67.4%	65.8 %	59%	56.4%	57.2%	-10.2%pt
33	016 3340 3339 2281 910 692	340 4,377 339 10,217 281 2,346 910 5,876 692 6,994	340 4,377 4,386 339 10,217 10,044 281 2,346 2,215 910 5,876 5,865 692 6,994 7,291	340 4,377 4,386 4,183 339 10,217 10,044 9,987 281 2,346 2,215 2,098 910 5,876 5,865 5,894 692 6,994 7,291 7,350	340 4,377 4,386 4,183 3,995 339 10,217 10,044 9,987 10,001 281 2,346 2,215 2,098 2,280 910 5,876 5,865 5,894 5,529 692 6,994 7,291 7,350 7,327	340 4,377 4,386 4,183 3,995 3,878 339 10,217 10,044 9,987 10,001 9,683 281 2,346 2,215 2,098 2,280 2,226 910 5,876 5,865 5,894 5,529 5,342 692 6,994 7,291 7,350 7,327 7,270 1%6 71,0% 67,4% 65.8 59% 56,4%	340 4,377 4,386 4,183 3,995 3,878 4,175 339 10,217 10,044 9,987 10,001 9,683 9,975 281 2,346 2,215 2,098 2,280 2,226 2,232 910 5,876 5,865 5,894 5,529 5,342 5,323 692 6,994 7,291 7,350 7,327 7,270 7,413





Thank You

Investor Relations / Tel +82-2-759-3469 / E-mail : ir2025@poscointl.com